

Administrators of ACCOUNTING PROGRAMS

A Group of the American Accounting Association

PRESIDENT'S MESSAGE

I look forward with enthusiasm to serving as AAPG President during the 1995-96 year. The outstanding leadership of my predecessor, Jerry Trapnell, and the superior slate of officers and board members elected by the membership provide an excellent point of departure for a successful year. As president, Jerry maintained and enhanced the organization's financial position, diverse membership and support. Maintenance of these attributes assures the organization's survival and growth. We are all indebted to Jerry for his superior service to the organization. I am especially indebted to him for his transition assistance and his provision of a home for the AAPG salary survey for the current year. I look forward to his continued involvement as Chair of the Nominations Committee and in directing the organization's membership drive.

During the 1995-96 year, I will focus the organization's effort on four specific objectives. My primary objective for the year will be to *tailor the services and activities of the organization to meet the diverse interests and needs of the membership*. The topics and format of the annual seminar will reflect some of our immediate efforts toward achievement of this goal. During the year we will also *review the organization's strategic plan*. This review will provide a basis for organizational change and direction during the current and future years. Steve Albrecht, President-Elect, has agreed to direct this effort. A significant effort will be made during the year to *enhance communications with members*. The newsletter, annual business meeting, and other mediums will be used to facilitate this effort. Attention will be devoted to *the timing of the nomination and committee appointment processes and the involvement of the membership in these activities*. Your continued involvement and support in pursuit of these goals is solicited.



Mark Kiel

There are also a number of continuing initiatives which we will vigorously pursue. Included among these is a cooperative relationship with organizations of similar and complimentary interests. Jerry pursued this goal during his administration and I am committed to a continuation of this effort. The focus on enhancing the regional activities of the AAPG will also be continued. Identification and communication of the best practices in the administration of accounting programs will be a continuing effort of the Administrative Support Committee.

Alan Attaway, Chair of the Annual Seminar Committee, and John Gardner, Chair of the New Chairpersons' Forum, are actively planning program activities for our Annual Seminar scheduled for February 4-6, 1996 in Tampa, Florida. Additional information regarding these activities is provided elsewhere in this newsletter. The Seminar Committee has made a

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SPRING/SUMMER NEWSLETTER DEADLINE

The deadline for material to be included in the Spring/Summer issue of the Newsletter is Friday, April 19, 1996. Please send all information to me at the address below for delivery no later than that date to ensure the timeliness of the Spring/Summer issue.

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AAA AWARD FOR INNOVATION IN ACCOUNTING EDUCATION

The American Accounting Association requests nominations for the Award for Innovation in Accounting Education. The intent of the award is to encourage innovation and improvement in accounting education. The awardee can be an individual, group of individuals or institution.

Nominations may include a set of teaching materials, an overall curriculum or program, a creative instructional strategy or an insightful teaching approach. The innovation should have been implemented so that evidence of its success can be evaluated.

Nomination letters should include the name(s) of the individual or institution involved and a brief description of the innovative work, and be submitted no later than **January 15, 1996**. The Committee will request application materials from nominees.

Completed application materials must be received from nominees by **February 15, 1996**. Submissions should include seven copies and should contain:

- a. A brief description of the design, development, implementation, use, and evaluation of the innovation;
- b. Evidence of the successful results of the innovation, benefits, and adaptability by other educational institutions or to other situations.

Nomination letters and application materials should be sent to: Professor Loren Nikolai, School of Accountancy, 326 Middlebush Hall, University of Missouri, Columbia, MO 65211.

The awardee will be announced in the ACCOUNTING EDUCATION NEWS and presented with the award, which consists of a plaque and \$5,000, at the 1996 AAA Annual Meeting. This award is funded by the Ernst & Young Foundation.

CALL FOR NOMINATIONS

The Nominations Committee of the AAPG is actively seeking nominations from the membership for the various offices listed below for the 1996-97 year. This is the opportunity to offer to serve as an officer yourself or to nominate one of your colleagues for a position. While there is always work involved with these officer positions, there are also many benefits from being an integral part of the decision processes of this organization.

Please send nominations for the 1996-97 slate of officers to:

Jerry E. Trapnell
College of Commerce and Industry
165 Sistine Hall
Clemson University
Clemson, SC 29634-1301
Phone: (803) 656-3178
Fax: (803) 656-4468

The positions for which nominations are solicited include:

President-Elect
Vice President for Accreditation
Treasurer
Secretary
At-Large Board Members:
Three Positions—Two Academic Members
One Professional Member
Regional Vice Presidents-Elect:
Northeast
Mid-Atlantic
Southeast
Ohio
Midwest
Southwest
Western

President's Message (Continued from page 1)

special attempt to develop a program which will address the diverse interests and needs of our membership. I encourage each of you to attend this seminar and to actively participate in all program activities. You should encourage other colleagues to attend and participate in the programs and activities of the Seminar.

The work of the AAPG is accomplished in large measure through committees. Committee appointments for the year have been made and I am confident that the leadership of the committee chairs and the active involvement of committee members and members of the organization will lead to a successful year. Special thanks are expressed to the members who responded

positively to requests for committee service. Your commitment and dedication to AAPG are deeply appreciated. The active involvement of each AAPG member is required for an effective organization.

I have been actively involved with the AAPG for most of the last 12 years. I am delighted that this involvement has led to the opportunity to serve as president for the 1995-96 year. I am committed to the goals and objectives of this organization and am dedicated to its success. The President-Elect, Steve Albrecht, and I are coordinating efforts to assure a successful year and a productive future for the AAPG. I look forward to your involvement with the AAPG and to seeing you at the Annual Seminar in Tampa.

Mark Kiel

CALL FOR COMMITTEE MEMBERS

AAPG Committees for 1996-97 are currently being formed. If you have interest in serving on a committee, please contact Steve Albrecht, President-Elect of the AAPG, at BYU:

Telephone: 801/378-3154

Email: william_albrecht@byu.edu

Address: 540 TNRB, BYU, Provo, Utah 84602

The committees and their objectives are as follows:

Accreditation Committee:

To consider accreditation matters as they affect the AAPG membership. Make recommendations to the Board of Governors regarding accounting accreditation matters, and make recommendations to the Accreditation Vice President to take to the AACSB when authorized to do so by the President on behalf of AAPG. Act as liaison between the AAPG and the AACSB in accreditation matters of accounting programs.

Newsletter Committee:

To edit and oversee the production and distribution of a fall and spring newsletter for the AAPG membership.

Practice Involvement Committee:

To develop and implement recommendations designed to extend and enhance the involvement of accountants from public practice, industry and government in the activities of the AAPG.

Administrative Support Committee:

To identify concepts, processes, techniques, practices and procedures that are considered benchmarks or standards of practice, and that are of value to administrators of accounting programs. Communicate these to the membership of AAPG.

Database Committee:

To supervise the collection, maintenance and distribution of data collected through an annual survey of accounting units in colleges and universities; to review the data for usefulness; to propose changes in the data collection activities of the AAPG; and to coordinate the AAPG data collection activities with those of other organizations.

Annual Seminar Committee:

To develop and coordinate all aspects of the Annual Seminar, including the new chairpersons' program. A primary objective is to have a seminar that addresses issues unique to academic accounting administrators and does not overlap the content of other meetings attended by these individuals.

New Chairpersons' Forum Committee:

To plan and conduct the new chairpersons' program held in conjunction with the Annual Seminar.

Nominations Committee:

To assist the Board of Governors in determining the leadership of the AAPG.

Mission Development Committee:

To construct a practical guide (kit) that can be made available to accounting administrators to help them develop and articulate mission statements, goals, and/or strategies around which they can focus their efforts and develop their faculty, and to implement assessment measures to evaluate how well their mission is being accomplished.

Faculty Development Committee:

To construct a practical guide (kit) that could be used by administrators to help their faculty identify needed knowledge, skills, and abilities (KSAs); develop a plan for acquiring those KSAs; and identify a way to assess how well those KSAs were acquired.

SYMPOSIUM ON ETHICS RESEARCH IN ACCOUNTING

The Professionalism and Ethics Committee of the American Accounting Association has issued a call for papers for a Symposium on Ethics in Accounting. The symposium seeks original contributions that examine ethical issues facing practitioners, educators, scholars and the public. The focus is on theoretical research papers (including the relationship between theory and practice) rather than empirical research studies. The committee also invites submissions with a theoretical or applied emphasis for a poster session.

The symposium will be held in Chicago, on August 13-14, immediately prior to the 1996 AAA Annual Meeting. The meetings will be held within a short walking distance of the convention hotels.

Papers submitted to the conference may be considered simultaneously as submissions at either *Journal of Accounting and Public Policy (JAAP)* or *Research on Accounting Ethics*. Both journals will use their regular refereeing process in evaluating such papers.

Complete manuscripts and working papers are welcome. Abstracts of work for the poster session are also welcome. The submission deadline is March 1, 1996. Submission fee is \$10. Make checks payable to BGSU Foundation. Mail the check and five (5) copies of your submission to: Mary Schroeder Doucet, Department of AMIS, Bowling Green State University, Bowling Green, OH 43403.



**ADMINISTRATORS OF ACCOUNTING PROGRAMS GROUP
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James E. Smith
The College of William & Mary

Alan Winters
Clemson University

ADMINISTRATORS OF ACCOUNTING PROGRAMS GROUP
MINUTES OF BOARD OF GOVERNORS' MEETING
Sunday, August 13, 1995
1994-1995 Board Meeting

Attending: Steve Albrecht, Dave Campbell, Bill Collins, Tom Craven, John Cumming, Karen Fortin, Mark Kiel, Silvia Madeo, Linda Marquis, Larry Scott, Jerry Trapnell, Sam Vitkoski.

The 1994-1995 Board meeting began at 1:00 P.M. on Sunday, August 13, 1995 at the Marriott Orlando World Center in Orlando, Florida with President Jerry Trapnell presiding. In addition, several members of the 1995-1996 incoming Board joined the meeting in order to become familiar with the ongoing issues on the agenda.

Approval of Minutes

The minutes of the Board's meeting of February 5, 1995 were approved as presented.

Treasurer's Report

Linda Marquis presented financial statements for the year ended June 30, 1995.

The cash balance at June 30, 1995 was \$28,500 with no major expenses or receivables outstanding at year end. There was a cash surplus of \$9,057 in the 1994-95 period versus a cash deficit of \$12,957 the preceding year. It was noted that this year's surplus included a \$3,500 receivable from the previous year. The 1995 annual meeting generated a surplus of \$6,310, while the 1994 meeting had resulted in a deficit. Membership dues for 1994-1995 were substantially less than those collected for 1993-1994.

A discussion concerning AAPG membership counts followed. It was noted that the most recent counts provided by the AAA show a decline in our membership and that a number of sections have had membership surprises during the past year. It was also noted that the AAPG is not a section of the AAA and does not have a dues check-off on the annual meeting registration form. The discussion concluded with Mark Kiel indicating that he would check with the AAA national office to be certain that the numbers we were provided are accurate.

The Treasurer's report was approved.

President's Report

Jerry Trapnell reviewed the following matters with the Board:

- Jerry indicated that he held discussions with the Federation of Schools of Accountancy (FSA) con-

cerning: the coordination (location) of the annual meetings of the AAPG and FSA, annual meeting program coordination, and joint sponsorship of the annual meeting of the two groups on an experimental basis. Jerry reported that location coordination and program coordination would take place; however, the joint sponsorship of the annual meeting would be a longer-term goal that needs continued discussion.

- Jerry also reported on the AAA Council meeting he attended. He reported that the vote allowing the membership to select the AAA journals they wanted to receive when paying their dues received most attention. Early results suggest that a significant percentage of those registering for the AAA annual meeting were opting to receive all three journals (*The Accounting Review*, *Accounting Horizons* and *Issues in Accounting Education*) when registering. It was noted that it is too early to tell if this trend will hold for those paying their dues later in the year.
- Jerry and Steve Albrecht noted that there is a proposal to change the by-laws of the AAA that will be addressed at the AAA business meeting on August 16, 1995. The major issues are: changing the nomination process for AAA offices; reducing the minimum number of members needed to form a section; and allowing members to select section journals, such as *Auditing: A Journal of Practice & Theory*, when paying annual dues, rather than the AAA journals. A discussion followed regarding each of the issues. It was concluded that the AAPG should take a pro-active role in being certain that the faculty at our institutions are aware of the issues and participate in any voting that takes place.
- Jerry led a discussion regarding the desirability of actively pursuing memberships from those who are also members of the AAA junior college section. The discussion that followed noted that such a move would create some new areas of concern for the AAPG: the impact on the annual meeting program in scope, size, attendance and topics covered; and the impact on the annual salary survey. It was noted that one of the issues that would be of most interest

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Minutes of Board of Governors' Meeting 1994-1995 Board Meeting (Continued from page 7)

to both the AAPG members and the 2-year group would be the coordination of the principles of accounting courses between schools. Mark will also bring this discussion to the attention of the 1996 program chair. It was concluded that Mark Kiel would explore these issues with the junior college section and report their reactions.

Mark Kiel and Jerry Trapnell will pursue the issues discussed above further and report back to the Board.

Officer Elections

John Cumming reported that the slate of officers presented by the nominations committee and the by-law changes that were on the ballot were passed by the membership.

Review of 1995 Annual Seminar & Update on 1996 Seminar

Jerry Trapnell reported that the 1995 annual meeting was a programmatic and financial success. He indicated that the evaluations of the program were very good.

Mark Kiel announced that the 1996 meeting would be held at the Wyndham Harbour Island Hotel on February 4-6, 1996 in Tampa, Florida. He indicated that program planning had begun and that Alan Attaway was the program chair. The annual meeting brochure will be distributed in October 1995. Mark also announced that the 1997 meeting will be held in Las Vegas.

New Chairpersons' Seminar Report

John Cumming reported that 38 people attended the 1995 new chairpersons' seminar and that the evaluations were very positive. The dialog format initiated for this meeting was well-received by the participants and provided a wide array of discussion and feedback. The 1996 new chairperson seminar will be highlighted in the Fall Newsletter. John Gardner will be chairing the seminar.

Jerry Trapnell stated that the new chairperson manual will be distributed once again this year.

Accreditation Committee Report

Jerry Trapnell reported for John Ahern, who is a Fulbright Scholar in Russia during the current academic year. Jerry reported that the past year was relatively quiet from an accreditation standpoint. The Committee submitted nominations to the AACSB for possible committee assignments. Jerry reviewed the Committee's charge with the Board.

Practice Involvement Committee Report

Larry Scott reported that the Committee met on May 26, 1995. Larry indicated that more practice members will be added to the Committee and reported the status of the following projects:

- *Assessment Project.* The Customer Satisfaction project will be rolled into this project and the focus of the combined work will be on external assessment, particularly related to feedback from employers.
- *Matrix Project.* This project culminated in a publication entitled "**Counting The Ways**" — **Faculty/Practitioner Professional Interaction** that was published in the Spring-Summer 1995 AAPG Newsletter.
- *Professionally Qualified Faculty Project.* The Committee has conducted several interviews with practitioners and the results have been submitted to the AAPG Newsletter for future publication.
- *Peer Review Project.* This project was shelved by the Committee after a survey did not generate enough information to warrant additional attention at this time.
- *Advisory Board Project.* After Committee discussion it was decided that this topic seemed better suited for an AAPG annual meeting topic, rather than a project for the Committee.
- *Program/Practice Needs Project.* The Committee recommended that this topic become an AAPG program topic for the 1996 AAA national meeting in Chicago. Steve Albrecht will chair the session.
- *Faculty Development Subcommittee.* This subcommittee is being chaired by Steve Berlin and will concentrate on ways to get faculty out of the classroom to obtain meaningful exposure to the practice environment.

Administrative Support Committee Report

Jerry Trapnell indicated that there would be no report from this committee and that there would be more discussion concerning this committee at the next meeting of the Board.

Newsletter Report

Jerry Trapnell thanked Karen Fortin for the past two years of service as newsletter editor. Karen noted that if there are problems with the receipt of the newsletter by members, the mailing house utilized by the AAA is the problem in most cases. Karen an-

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Minutes of Board of Governors' Meeting
1994-1995 Board Meeting
(Continued from page 8)

nounced that the deadlines for the next newsletter would be the middle of October. It was also pointed out that it is best to send disks to facilitate the inclusion of materials in the newsletter.

Database Committee Report

Jerry Trapnell reported that Alan Winters and the Committee are in the process of planning this year's mailing. He indicated that an AAPG cover will be used this year when mailing the questionnaire. The Committee believes this should help increase the response rate to the questionnaire. The AAPG paid \$3,500 for the service, which included production and mailing cost.

Regional Meetings Report

Mark Kiel reported that the 1995 regional meetings encountered the same problems as past years' regional meetings and that we need to take a new approach to planning the meeting agendas. He indicated that overall attendance seems to be declining in many regions and that he is concerned that the issues that are being covered at the AAPG meetings are not generating chairperson interest. The Board discussed several alternatives for coordinating future regional meetings: having a theme topic across all regions with special regional issues added by the regional vice president; preparing a list of major issues that each region might use in preparing a program; and/or using the list of topics covered in the new chairperson seminar as the portfolio of topics that might be covered at regional meetings.

Mark indicated that the AAPG Regional Vice Presidents should be able to play an effective role in the development of the regional programs.

Nominations Committee Report

Jerry Trapnell reported that the Committee will begin the process earlier this year, so that the slate of candidates can be in place early next year. He also noted that the standing committees of the AAPG will be reviewed as part of the annual strategic planning process.

Other Business

Jerry Trapnell thanked all the outgoing Board members for their service to the AAPG during the past year, and Mark Kiel thanked Jerry Trapnell for his serving as 1994-1995 President.

The Board of Governors' meeting adjourned at 2:25 P.M.

AAPG DATABASE COMMITTEE -
ANNUAL SALARY SURVEY

The AAPG's Database Committee is charged with conducting an annual survey of accounting faculty salaries and publishing the results. This information is intended to address AAPG's strategic initiative of providing useful information to accounting administrators. National salary information helps administrators assess their faculty compensation and, in numerous instances, provides reliable data for addressing compensation deficiencies in their programs.

The Database Committee has distributed its annual survey questionnaire for the current year. Responses are requested no later than November 10, 1995. The committee urges participants to supply the information for this important and useful database.

The members of the committee are Alan Winters, chair, Clemson University; Tom Howard, University of Alabama; Jim Moon, Illinois State University; and Keith Stanga, University of Tennessee.

PROPOSED AAA BYLAWS
CHANGES

AAA members soon will be asked to vote by mail on three amendments to the Bylaws of the AAA. The proposals are as follows:

1. To permit members to select Section journals as well as Association-wide journals as part of overall Association dues;
2. To include a statement in the Association Bylaws allowing the creation of sections with as few as 50 members and removal of the minimum dues restriction; and
3. To replace the Nominating Committee with a Committee of Elections that would oversee competitive elections, with nominations by petition.

At the AAA Council meeting in August, conflicting opinions were expressed regarding these proposals. The AAPG Board is reviewing the proposed amendments and will keep our membership informed regarding the proposals.

**ADMINISTRATORS OF ACCOUNTING PROGRAMS GROUP
MINUTES OF BOARD OF GOVERNORS' MEETING**

**Sunday, August 13, 1995
1995-1996 Board Meeting**

Attending: Steve Albrecht, Dave Campbell, Bill Collins, Karen Fortin, Tom Freka, Jim Heintz, Mark Kiel, Larry Scott, Jerry Trapnell.

The 1995-1996 Board meeting began at 2:30 P.M., immediately following the 1994-1995 Board meeting that adjourned, with Mark Kiel presiding.

President's Report

Mark Kiel provided information on committee and board liaison assignments and reviewed his objectives and plans for 1995-1996 with the Board.

Objectives for 1995-1996—Mark indicated that the following issues were the key items we will be focusing on during the coming year:

- AAPG membership enrollments and junior college participation in AAPG activities.
- Improving the nomination process and committee appointments.
- Reviewing the AAPG Strategic Plan as required by the by-laws.
- Enhancement of communications with the AAPG membership.
- Tailoring the services and activities of the AAPG to meet the diverse needs of its members.

Other matters discussed—The following items were discussed by the Board:

- The Board discussed the diversity of the membership of the AAPG and the ways we can address the varying needs of our members. The structure of the annual meeting program this year should help address this matter.
- The AAPG's involvement in AAA by-law change procedures was discussed. It was agreed that the AAPG should act as a conduit in the process by making sure that our faculty are aware of the issues and participate in the voting process. Mark Kiel will represent the AAPG at the AAA Council and coordinate our efforts. It was agreed that Steve Albrecht will work with Mark Kiel in monitoring the situation as it develops.
- Mark indicated that there was some confusion over the role of the AAPG's Vice President of Accreditation as also chairing the AAA's Accounting Accreditation Committee. He will hold discussions with the AAA President, in order to clearly define the role.

- Mark reviewed Board member liaison with AAPG committees and stated that he would like to see the liaison actively participate in committee activities.
- Mark introduced Jim Heintz, the new editor of the AAPG Newsletter, and indicated that he hoped the Newsletter would be used to communicate AAPG committee reports like the report of the Practice Involvement Committee included in the Spring-Summer 1995 issue.
- Mark indicated that the charge to the Administrative Support Committee would be reviewed this year.
- Mark also reminded the Board that if anyone wanted to discuss possible program items for the 1996 annual meeting that they should contact either the program chair, Alan Attaway or him. The meeting will be held at the Wyndham Harbour Island Hotel in Tampa.
- In closing, the Board decided to meet again on November 18-19, 1995 in Atlanta. At that meeting the President will present a preliminary budget for the 1995-1996 year. Mark also indicated that the AAPG will have a spot on the AAA home page of the World Wide Web.

The Board meeting adjourned at 3:10 P.M.

**AAPG
NEW CHAIRPERSONS'
SEMINAR**

The New Chairpersons' Seminar will be held on Sunday, February 4, 1996, from 8:00 A.M. to 12:00 P.M. at the Wyndham Harbour Island Hotel in Tampa, Florida. The seminar is designed for accounting chairpersons in their first or second year of administration but even experienced chairs will find the program up-to-date and informative.

You will receive additional information on the seminar in the registration materials that will be mailed to you in the near future. Any questions can be addressed to either John C. Gardner, New Chairpersons' Seminar Chair, at (607) 777-2315 or Linda Safford at (941) 921-7747 ext. 306.



AAPG ANNUAL SEMINAR
Wyndam Harbour Island Hotel
Tampa, Florida
February 4-6, 1996

Tentative Schedule

Sunday, February 4

- 7:00 A.M.—5:00 P.M. Registration
- 8:00 A.M.—Noon New Chairpersons' Seminar
- 5:30 P.M.—7:00 P.M. Welcome Reception

Monday, February 5

Continental Breakfast, Lunch and Business Meeting, Dinner and Entertainment

Topics Presented:

Future Work: Faculty Time in the 21st Century by William M. Plater, Dean of Faculties, Indiana University Purdue University, Indianapolis

Using the Internet—A Wealth of Resources for Students, Dave Campbell, Chair, Department of Accountancy, Case Western Reserve University.

Scholarship Assessed, Charles Glassick, Carnegie Foundation

Why Academe Needs Leaders Rather Than Managers, Robert Taylor, Dean, College of Business and Public Administration, University of Louisville

Update on Minority Ph.D. Program, Bernie Milano, KPMG Peat Marwick LLP.

Where are We on the 150-Hour Requirement? Panel discussion, Jack Wilkerson, Wake Forest University; Keith Stanga, University of Tennessee; Robert Keith, University of South Florida.

Tuesday, February 6

Continental Breakfast and Buffett Lunch

Topics Presented:

What does Corporate America Want in Entry-Level Accountants? An Update of the IMA/FEI Position Statement, Bill Inlenfelt, IMA President and Tom Craven, IMA Managing Director.

Concurrent Sessions on Fund Raising

1. *Non-Ph.D. granting schools*, Barry Arlinghaus, Miami University and Brenda Birkett, Dean, Southern University
2. *Ph.D. granting schools*, Doug Snowball, University of Florida

A Process for Achieving Continuous Improvement in Faculty Composition, Development and Intellectual Contribution, Rhelda Barron, University of Tennessee—Martin



NEW ADMINISTRATORS OF ACCOUNTING PROGRAMS

The following new administrators have been reported to the Editor since the Spring/Summer issue:

College / University

Stephen F. Austin State University
Baylor University
Colorado State University
DePaul University
Northeastern University
University of South Florida
SUNY at Buffalo
Syracuse University

Department Chairperson / School Director

Jack R. Ethridge
Danny P. Hollingsworth
Michael L. Moore
Robert M. Peters
Paul Janell
Robert M. Keith
Victor Pastena
John C. Anderson



Please report changes in administrators (Chairperson or Director) and send any news items, essays or other contributions that you believe might be of interest to AAPG members to:

James A. Heintz, Chair
SBA Accounting, U-41A
368 Fairfield Road
University of Connecticut
Storrs, CT 06269-2041

Name of New Administrator: _____
Title: _____
School: _____
Address: _____

American Accounting Association

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